

**MAJOR UNITED KINGDOM AIRLINES - PROFIT AND LOSS**  
**ACCOUNT SUMMARY 2004 - 2012**  
(£ Million)

Table 2.3

	2004			2005		
	TOTAL UK AIRLINES	BRITISH AIRWAYS PLC	OTHER UK AIRLINES	TOTAL UK AIRLINES	BRITISH AIRWAYS PLC	OTHER UK AIRLINES
1 Scheduled Passenger (a) First Class	)	)	)	)	)	)
(b) Normal Economy	10 201.4	6 161.5	4 039.9	11 557.2	6 783.8	4 773.4
(c) Other Scheduled Service Pax	)	)	)	)	)	)
2 Scheduled Excess Baggage	41.0	17.4	23.5	37.2	20.3	17.0
3 Scheduled Freight and Diplomatic bags	131.9	-	131.9	177.1	0.0	177.1
4 Scheduled and Non-scheduled Mail	501.4	482.1	19.3	519.8	497.8	22.1
5 Non-scheduled flights (a) Inclusive Tours	)	)	)	)	)	)
(b) ABC other than part charter	)	)	)	)	)	)
(c) Cargo	3 248.6	7.3	3 241.3	3 171.8	5.0	3 166.8
(d) Other	)	)	)	)	)	)
6 Incidental Revenue	213.9	14.1	199.8	300.9	17.5	283.5
7 Total Operating Revenue	14 338.2	6 682.5	7 655.7	15 764.1	7 324.3	8 439.9
8 Flight crew salaries	)	)	)	)	)	)
9 Flight crew allowances and expenses	1 405.1	714.1	691.0	1 520.9	744.5	776.4
10 Cabin crew salaries (including training)	)	)	)	)	)	)
11 Cabin crew allowances and expenses	317.6	209.8	107.9	344.9	226.3	118.6
12 Aircraft fuel and oil	2 153.1	1 036.2	1 117.0	3 255.9	1 508.2	1 747.7
13 Flight equipment insurance and uninsured losses	55.1	9.2	45.9	56.5	13.7	42.8
14 Rental of flight equipment	1 286.9	371.8	915.1	1 275.5	336.1	939.4
15 Flight crew training (when not amortised)	36.3	1.5	34.8	45.0	8.3	36.7
16 Flight crew expenses other than items 8-15	310.7	-	310.7	322.0	0.0	322.0
17 Maintenance and overhaul (a) Fixed	873.5	616.3	257.2	818.6	565.6	252.9
(b) Variable	511.4	-	511.4	528.4	0.0	528.4
18 Depreciation of aircraft fleet (including spares)	657.8	478.4	179.5	711.6	544.7	166.9
19 Depreciation of ground property and equipment	172.8	138.9	33.8	173.5	140.8	32.8
20 Amortisation of development and pre-operating costs	( 0.1)	-	( 0.1)	6.7	0.0	6.7
21 Flight crew training (when amortised)	4.3	-	4.3	0.1	0.0	0.1
22 Landing and departure fees	401.7	158.5	243.2	442.8	165.7	277.1
23 En-route and other Navigation service charges	811.6	289.5	522.1	846.8	299.7	547.1
24 Handling charges and parking fees	744.5	196.4	548.1	791.8	208.2	583.6
25 Station Costs	487.3	386.2	101.1	560.3	450.2	110.2
26 Passenger services (a) Fixed	317.2	292.1	25.1	315.6	294.2	21.4
(b) Variable	273.5	-	273.5	239.3	0.0	239.3
27 Passenger embarkation fees	480.9	24.6	456.3	486.6	20.9	465.7
28 Passenger insurance	79.9	41.0	38.9	74.4	29.4	44.9
29 Sales	92.0	55.1	37.0	83.2	40.3	42.9
30 Reservations	86.0	-	86.0	81.7	0.0	81.7
31 Advertising and promotion	303.2	190.4	112.8	297.2	175.5	121.7
32 Commission	468.7	365.7	103.0	432.9	336.1	96.8
33 General and administrative	874.3	395.2	479.2	887.3	427.5	459.7
34 Specific cargo costs	213.1	161.0	52.1	142.0	87.3	54.7
35 Other operating expenses	( 4.1)	( 0.8)	( 3.2)	( 18.0)	( 8.1)	( 9.9)
36 Total Operating Expenses	13 414.1	6 130.8	7 283.3	14 723.4	6 615.2	8 108.3
37 Operating Profit (or Loss)	924.1	551.7	372.4	1 040.7	709.1	331.6
38 Profit or Loss on disposal of fixed assets	( 65.9)	( 68.6)	2.7	48.6	51.2	( 2.6)
39 Interest payable less receivable (net)	( 190.1)	( 199.8)	9.7	( 179.5)	( 203.7)	24.2
40 Direct Subsidies from public funds	-	-	0.0	0.0	0.0	0.0
41 Other payments from public funds	-	-	0.0	0.0	0.0	0.0
42 Dividends receivable	39.0	39.0	0.0	9.3	9.3	0.0
43 Other non-operating items	( 33.7)	-	( 33.7)	5.0	2.5	2.5
44 Non-Operating Items (net)	( 250.7)	( 229.4)	( 21.3)	( 116.7)	( 140.7)	24.0
45 Profit or Loss (-) before Exceptionals and Taxation	673.4	322.3	351.1	924.0	568.4	355.6

**MAJOR UNITED KINGDOM AIRLINES - PROFIT AND LOSS**  
**ACCOUNT SUMMARY 2004 - 2012**  
(£ Million)

Table 2.3

	2008			2009		
	TOTAL UK AIRLINES	BRITISH AIRWAYS PLC	OTHER UK AIRLINES	TOTAL UK AIRLINES	BRITISH AIRWAYS PLC	OTHER UK AIRLINES
1 Scheduled Passenger (a) First Class	)	)	)	)	)	)
(b) Normal Economy	13 769.8	7 601.8	6 168.1	12 615.9	6 812.8	5 803.1
(c) Other Scheduled Service Pax	)	)	)	)	)	)
2 Scheduled Excess Baggage	63.4	22.4	41.1	281.7	33.8	247.8
3 Scheduled Freight and Diplomatic bags	202.0	-	202.0	163.2	0.0	163.2
4 Scheduled and Non-scheduled Mail	503.7	433.3	70.4	612.6	550.3	62.4
5 Non-scheduled flights (a) Inclusive Tours	)	)	)	)	)	)
(b) ABC other than part charter	)	)	)	)	)	)
(c) Cargo	3 476.3	4.0	3 472.4	3 094.6	)	3 094.6
(d) Other	)	)	)	)	)	)
6 Incidental Revenue	734.1	88.0	646.1	1 067.0	274.1	792.9
7 Total Operating Revenue	18 749.3	8 149.3	10 600.0	17 835.0	7 671.0	10 164.0
8 Flight crew salaries	)	)	)	)	)	)
9 Flight crew allowances and expenses	1 824.3	818.4	1 005.9	1 590.5	780.9	809.7
10 Cabin crew salaries (including training)	)	)	)	)	)	)
11 Cabin crew allowances and expenses	445.2	264.4	180.8	1 280.1	1 179.9	100.2
12 Aircraft fuel and oil	6 158.2	2 839.6	3 318.6	5 404.4	2 336.4	3 068.1
13 Flight equipment insurance and uninsured losses	28.0	5.0	23.0	42.0	4.8	37.1
14 Rental of flight equipment	1 231.8	392.4	839.4	1 048.5	161.8	886.7
15 Flight crew training (when not amortised)	25.6	8.7	16.9	10.8	0.0	10.8
16 Flight crew expenses other than items 8-15	84.3	-	84.3	457.1	0.0	457.1
17 Maintenance and overhaul (a) Fixed	1 064.1	642.8	421.3	978.3	438.7	539.6
(b) Variable	486.1	-	486.1	405.0	0.0	405.0
18 Depreciation of aircraft fleet (including spares)	701.8	545.3	156.6	793.0	597.0	196.0
19 Depreciation of ground property and equipment	167.0	122.4	44.6	164.8	113.0	51.8
20 Amortisation of development and pre-operating costs	1.6	-	1.6	20.3	0.0	20.3
21 Flight crew training (when amortised)	0.9	-	0.9	0.0	0.0	0.0
22 Landing and departure fees	563.2	201.5	361.7	559.9	211.3	348.6
23 En-route and other Navigation service charges	958.1	345.1	613.1	996.6	352.7	643.9
24 Handling charges and parking fees	926.4	276.7	649.8	895.0	276.1	618.8
25 Station Costs	655.8	522.2	133.6	518.8	450.0	68.8
26 Passenger services (a) Fixed	394.4	351.2	43.1	381.3	331.6	49.7
(b) Variable	232.7	-	232.7	190.8	0.0	190.8
27 Passenger embarkation fees	600.9	12.2	588.7	771.9	0.0	771.9
28 Passenger insurance	38.5	26.8	11.6	27.7	20.5	7.2
29 Sales	108.8	48.8	59.9	142.1	63.6	78.5
30 Reservations	60.6	-	60.6	40.6	0.0	40.6
31 Advertising and promotion	346.6	190.0	156.6	245.9	100.2	145.7
32 Commission	348.7	255.8	92.9	312.8	225.5	87.3
33 General and administrative	852.7	422.9	429.8	661.8	113.7	548.1
34 Specific cargo costs	97.6	21.5	76.1	165.9	112.8	53.0
35 Other operating expenses	330.3	0.3	330.0	152.6	2.3	150.3
36 Total Operating Expenses	18 734.1	8 313.8	10 420.2	18 258.2	7 872.8	10 385.4
37 Operating Profit (or Loss)	15.2	( 164.5)	179.7	( 423.2)	( 201.8)	( 221.4)
38 Profit or Loss on disposal of fixed assets	46.1	14.3	31.8	5.8	( 8.1)	13.9
39 Interest payable less receivable (net)	( 318.5)	( 279.3)	( 39.2)	( 352.1)	( 294.4)	( 57.7)
40 Direct Subsidies from public funds	-	-	0.0	0.0	0.0	0.0
41 Other payments from public funds	-	-	0.0	0.0	0.0	0.0
42 Dividends receivable	8.3	8.0	0.3	0.0	0.0	0.0
43 Other non-operating items	( 33.7)	( 33.4)	( 0.3)	2.4	2.4	0.0
44 Non-Operating Items (net)	( 297.8)	( 290.4)	( 7.5)	( 343.9)	( 300.1)	( 43.8)
45 Profit or Loss (-) before Exceptionals and Taxation	( 282.6)	( 454.8)	172.2	( 767.1)	( 501.9)	( 265.2)

**MAJOR UNITED KINGDOM AIRLINES - PROFIT AND LOSS**  
**ACCOUNT SUMMARY 2004 - 2012**  
 (£ Million)

Table 2.3

	TOTAL UK AIRLINES	2012 BRITISH AIRWAYS PLC	OTHER UK AIRLINES
1 Scheduled Passenger (a) First Class	)	)	)
(b) Normal Economy	16 111.7	9 001.1	7 110.6
(c) Other Scheduled Service Pax	)	)	)
2 Scheduled Excess Baggage	408.9	47.1	361.8
3 Scheduled Freight and Diplomatic bags	230.7	-	230.7
4 Scheduled and Non-scheduled Mail	25.3	-	25.3
5 Non-scheduled flights (a) Inclusive Tours	)	)	)
(b) ABC other than part charter	)	)	)
(c) Cargo	3 729.3	728.4	3 000.9
(d) Other	)	)	)
6 Incidental Revenue	952.0	279.4	672.6
7 Total Operating Revenue	21 457.9	10 056.0	11 401.9
8 Flight crew salaries	)	)	)
9 Flight crew allowances and expenses	1 872.3	843.8	1 028.5
10 Cabin crew salaries (including training)	)	)	)
11 Cabin crew allowances and expenses	1 044.0	944.8	99.2
12 Aircraft fuel and oil	7 097.3	3 604.3	3 493.0
13 Flight equipment insurance and uninsured losses	26.2	3.1	23.1
14 Rental of flight equipment	1 252.2	225.3	1 026.8
15 Flight crew training (when not amortised)	13.8	-	13.8
16 Flight crew expenses other than items 8-15	210.7	-	210.7
17 Maintenance and overhaul (a) Fixed	1 408.5	908.8	499.7
(b) Variable	410.9	-	410.9
18 Depreciation of aircraft fleet (including spares)	745.9	570.0	175.9
19 Depreciation of ground property and equipment	142.7	110.7	32.1
20 Amortisation of development and pre-operating costs	28.5	-	28.5
21 Flight crew training (when amortised)	-	-	0.0
22 Landing and departure fees	1 138.1	274.8	863.3
23 En-route and other Navigation service charges	1 060.1	400.9	659.2
24 Handling charges and parking fees	909.2	273.5	635.8
25 Station Costs	520.2	460.6	59.5
26 Passenger services (a) Fixed	346.1	318.8	27.2
(b) Variable	198.4	-	198.4
27 Passenger embarkation fees	357.3	3.5	353.8
28 Passenger insurance	19.3	16.6	2.8
29 Sales	163.7	57.0	106.7
30 Reservations	47.8	-	47.8
31 Advertising and promotion	210.3	82.5	127.8
32 Commission	404.7	325.7	79.0
33 General and administrative	1 042.6	428.5	614.1
34 Specific cargo costs	29.5	( 49.5)	78.9
35 Other operating expenses	209.6	-	209.6
36 Total Operating Expenses	20 909.8	9 803.7	11 106.0
37 Operating Profit (or Loss)	548.1	252.3	295.9
38 Profit or Loss on disposal of fixed assets	( 2.7)	( 2.4)	( 0.3)
39 Interest payable less receivable (net)	( 29.6)	47.0	( 76.6)
40 Direct Subsidies from public funds	-	-	0.0
41 Other payments from public funds	-	-	0.0
42 Dividends receivable	472.0	-	472.0
43 Other non-operating items	( 526.4)	( 113.0)	( 413.4)
44 Non-Operating Items (net)	( 86.7)	( 68.4)	( 18.3)
45 Profit or Loss (-) before Exceptionals and Taxation	461.5	183.9	277.6

**NOTES**

2004 - BMI British Midland includes Bmibaby Ltd (With effect from March 2004) results as well as BMI Regional

2004 - My Travel Airways Ltd report covers a 13 month period

2005 - Astraeus Ltd report covers a 13 month period.

2006 - Astraeus Ltd report covers a 13 month period.

2007 - First Choice Airways Ltd report covers a 11 month period

2008 - Thomas Cook Airlines report covers a 18 month period

2010 - Atlantic Airlines Ltd report covers a 19 month period.

2010 - British Airways Plc report covers a nine month period.

2010 - BA Cityflyer Ltd report covers a nine month period

2011 - Astraeus Ltd report covers a 11 month period.

	2006			2007	
TOTAL UK AIRLINES	BRITISH AIRWAYS PLC	OTHER UK AIRLINES	TOTAL UK AIRLINES	BRITISH AIRWAYS PLC	OTHER UK AIRLINES
)	)	)	)	)	)
12 079.9	7 128.2	4 951.6	12 854.6	7 417.5	5 437.1
)	)	)	)	)	)
51.6	18.3	33.4	67.9	23.1	44.8
204.1	0.0	204.1	188.7	-	188.7
499.0	448.9	50.1	492.9	433.5	59.4
)	)	)	)	)	)
3 357.2	1.8	3 355.4	3 038.0	1.9	3 036.2
)	)	)	)	)	)
441.4	12.6	428.8	572.2	14.6	557.6
16 633.2	7 609.8	9 023.5	17 214.2	7 890.6	9 323.6
)	)	)	)	)	)
1 556.4	784.1	772.3	1 651.7	779.0	872.7
)	)	)	)	)	)
371.1	232.1	139.0	384.1	243.9	140.3
3 985.3	1 856.9	2 128.5	4 300.7	1 982.1	2 318.6
46.2	10.8	35.4	30.8	4.2	26.6
1 157.5	281.5	876.0	1 137.9	274.2	863.7
43.3	8.6	34.7	49.2	9.3	40.0
125.2	0.0	125.2	64.8	-	64.8
815.1	553.6	261.5	918.3	564.7	353.6
509.8	0.0	509.8	487.8	-	487.8
711.1	536.0	175.1	704.9	527.7	177.1
198.3	158.7	39.6	183.0	144.4	38.5
4.6	0.0	4.6	4.4	-	4.4
0.0	0.0	0.0	0.2	-	0.2
465.0	167.4	297.6	476.6	171.3	305.3
842.9	301.2	541.8	860.2	312.0	548.2
792.9	212.7	580.2	792.0	223.7	568.3
583.4	457.6	125.8	620.5	495.7	124.7
363.8	319.6	44.2	373.4	338.0	35.4
264.3	0.0	264.3	272.0	-	272.0
532.2	18.4	513.8	570.3	12.7	557.7
60.3	31.3	29.0	63.1	41.5	21.7
82.7	37.6	45.2	100.2	53.3	46.8
64.1	0.0	64.1	65.9	-	65.9
272.2	135.7	136.5	243.2	98.2	145.1
396.7	301.5	95.2	363.2	271.7	91.5
995.6	552.6	443.0	893.1	431.3	461.8
154.0	87.3	66.7	119.3	51.8	67.5
231.6	3.5	228.1	509.5	( 1.6)	511.1
15 625.7	7 048.6	8 577.1	16 240.2	7 029.3	9 211.0
1 007.5	561.1	446.4	974.0	861.3	112.7
( 20.3)	( 25.4)	5.1	24.8	15.4	9.4
( 83.8)	( 104.0)	20.2	( 161.0)	( 190.2)	29.2
0.3	0.0	0.3	-	-	-
0.0	0.0	-	-	-	-
( 255.5)	( 255.5)	0.0	1.4	1.5	( 0.1)
( 40.3)	( 31.3)	( 9.1)	108.0	82.3	25.6
( 399.7)	( 416.2)	16.5	( 26.9)	( 91.0)	64.1
607.8	145.0	462.9	947.1	770.3	176.8

TOTAL UK AIRLINES	2010 BRITISH AIRWAYS PLC	OTHER UK AIRLINES	TOTAL UK AIRLINES	2011 BRITISH AIRWAYS PLC	OTHER UK AIRLINES
)	)	)	)	)	)
11 857.4	5 663.3	6 194.1	15 253.9	8 436.8	6 817.1
)	)	)	)	)	)
305.8	31.1	274.7	401.1	46.0	355.0
227.0	0.0	227.0	239.0	-	239.0
63.9	0.0	63.9	28.8	-	28.8
)	)	)	)	)	)
)	)	)	)	)	)
3 440.7	531.7	2 909.0	4 331.9	739.2	3 592.7
)	)	)	)	)	)
1 437.6	171.7	1 265.9	1 106.6	273.8	832.8
17 332.3	6 397.8	10 934.5	21 361.2	9 495.8	11 865.4
)	)	)	)	)	)
1 470.7	557.8	912.9	1 947.7	784.6	1 163.0
)	)	)	)	)	)
368.0	175.7	192.3	1 403.5	1 300.2	103.2
4 694.3	1 836.9	2 857.4	6 555.1	3 187.1	3 368.0
24.6	3.4	21.2	31.9	3.6	28.3
889.5	140.1	749.4	1 041.8	194.1	847.8
11.5	0.0	11.5	15.2	-	15.2
499.5	0.0	499.5	378.9	-	378.9
1 024.1	564.5	459.6	1 243.4	812.3	431.2
532.6	0.0	532.6	580.8	-	580.8
594.3	456.2	138.1	780.6	554.0	226.6
121.1	82.0	39.1	139.6	98.8	40.8
20.3	0.0	20.3	24.7	-	24.7
0.9	0.0	0.9	0.5	-	0.5
498.8	157.7	341.1	1 111.9	248.8	863.1
956.0	263.5	692.5	1 139.5	393.0	746.5
988.5	276.4	712.1	1 020.7	269.9	750.9
422.9	345.0	77.9	516.5	438.6	77.9
285.3	238.1	47.1	330.0	282.2	47.7
253.0	0.0	253.0	277.2	-	277.2
725.0	0.0	725.0	361.9	-	361.9
30.2	14.6	15.6	22.9	18.3	4.6
97.2	34.7	62.4	188.8	73.0	115.8
56.2	0.0	56.2	55.4	-	55.4
223.0	78.5	144.5	204.6	70.8	133.8
317.8	174.9	143.0	409.6	313.1	96.5
485.8	0.0	485.8	689.3	-	689.3
113.7	29.5	84.3	46.8	( 36.3)	83.1
806.4	612.9	193.5	222.6	-	222.6
16 511.1	6 042.5	10 468.7	20 741.4	9 006.0	11 735.4
821.1	355.3	465.8	619.8	489.8	130.0
( 13.7)	( 5.4)	( 8.3)	( 16.9)	( 3.4)	( 13.5)
( 224.4)	( 95.7)	( 128.7)	( 212.0)	( 112.3)	( 99.8)
0.0	0.0	-	-	-	-
0.0	0.0	-	-	-	-
0.6	0.0	0.6	0.2	-	0.2
( 473.3)	( 21.9)	( 451.4)	316.4	213.3	103.2
( 710.8)	( 123.0)	( 587.9)	87.6	97.5	( 9.9)
110.3	232.4	( 122.1)	707.4	587.4	120.0

