

| | 1995 | | | 1996 | | | 1997 | | | 1998 | | |
|--|-----------------|-----------------|-------------------|-----------------|-----------------|-------------------|-----------------|-----------------|-------------------|-------------------|-------------------|-------------------|
| | Total | British Airways | Other UK Airlines | Total | British Airways | Other UK Airlines | Total | British Airways | Other UK Airlines | Total | British Airways | Other UK Airlines |
| ASSETS EMPLOYED: | | | | | | | | | | | | |
| 1 Operating Equipment and Property | | | | | | | | | | | | |
| Aircraft fleet (including spares) | 8 288.2 | 7 505.2 | 782.9 | 9 220.0 | 8 304.5 | 915.6 | 10 851.8 | 9 610.8 | 1 241.0 | 12 493.0 | 10 755.9 | 1 737.1 |
| Less: amortisation and depreciation | 2 897.1 | 2 563.1 | 334.0 | 3 162.3 | 2 817.6 | 344.8 | 3 585.9 | 3 147.9 | 438.0 | 3 927.0 | 3 354.4 | 572.6 |
| Aircraft fleet after depreciation | 5 391.1 | 4 942.1 | 448.9 | 6 057.7 | 5 486.9 | 570.8 | 7 265.8 | 6 462.9 | 802.9 | 8 566.0 | 7 401.5 | 1 164.5 |
| Property and other equipment | 1 908.0 | 1 702.4 | 205.6 | 2 173.9 | 1 907.7 | 266.2 | 2 344.8 | 2 036.3 | 308.6 | 2 382.1 | 2 011.0 | 371.1 |
| Less: amortisation and depreciation | 695.9 | 602.9 | 93.0 | 783.6 | 656.9 | 126.7 | 749.7 | 596.0 | 153.7 | 695.5 | 504.2 | 191.3 |
| Property after depreciation | 1 212.5 | 1 099.5 | 113.0 | 1 390.3 | 1 250.8 | 139.5 | 1 595.1 | 1 440.2 | 154.9 | 1 686.6 | 1 506.8 | 179.8 |
| Payments on account of aircraft under construction | 861.3 | 783.8 | 77.5 | 907.3 | 850.7 | 56.6 | 825.5 | 763.2 | 62.4 | 768.5 | 706.4 | 62.0 |
| 2 Interests in Group Companies | | | | | | | | | | | | |
| Shares | 0.7 | - | 0.7 | 7.1 | - | 7.1 | 6.9 | - | 6.9 | 898.3 | 888.3 | 10.0 |
| Advances and debts not currently receivable | 46.5 | - | 18.8 | 61.4 | - | 61.4 | 63.0 | - | 63.0 | 63.0 | - | 63.0 |
| 3 Trade Investments | | | | | | | | | | | | |
| Shares | 31.2 | 31.2 | - | 285.0 | 285.0 | - | 65.4 | 64.9 | 0.5 | 28.7 | 28.7 | - |
| Advances and debts not currently receivable | 15.4 | 2.7 | 0.4 | 13.0 | 2.4 | 10.6 | 11.8 | 2.3 | 9.5 | 5.6 | 2.3 | 3.4 |
| 4 Current Assets | | | | | | | | | | | | |
| Stocks and work in progress | 153.7 | 104.3 | 49.4 | 130.7 | 77.7 | 53.0 | 129.3 | 75.1 | 54.2 | 135.3 | 61.8 | 73.5 |
| Debtors and prepayments | 1 698.8 | 1 374.0 | 324.8 | 1 775.5 | 1 411.9 | 363.7 | 1 838.4 | 1 432.2 | 406.2 | 1 672.9 | 1 153.8 | 519.2 |
| Short term loans and deposits | 1 160.3 | 1 158.4 | 1.9 | 600.5 | 598.0 | 2.5 | 706.0 | 688.7 | 17.2 | 1 020.0 | 987.5 | 32.6 |
| Bank Balance and cash | 322.3 | 47.8 | 274.4 | 304.1 | 76.2 | 227.9 | 371.2 | 49.6 | 321.6 | 414.3 | 27.3 | 386.9 |
| Group Companies advances and debts currently receivable | 321.6 | - | 321.6 | 424.8 | 1.1 | 423.7 | 819.0 | - | 819.0 | 1 437.0 | 222.3 | 1 214.7 |
| Other Items | 15.5 | - | 15.5 | 26.8 | - | 26.8 | 23.5 | - | 23.5 | 15.1 | - | 15.1 |
| Total Current Assets | 3 672.2 | 2 684.6 | 987.7 | 3 262.5 | 2 164.9 | 1 097.6 | 3 887.4 | 2 245.6 | 1 641.7 | 4 694.7 | 2 452.7 | 2 241.9 |
| 5 Less Current Liabilities | | | | | | | | | | | | |
| Creditors and accruals | 2 036.1 | 1 502.9 | 533.2 | 2 094.0 | 1 499.6 | 594.3 | 2 180.0 | 1 512.1 | 667.9 | 2 009.2 | 1 226.8 | 782.4 |
| Traffic revenue received in advance | 761.9 | 665.4 | 96.5 | 905.8 | 790.4 | 115.4 | 821.9 | 671.3 | 150.6 | 785.2 | 616.1 | 169.2 |
| Taxation | 215.2 | 193.7 | 21.5 | 204.3 | 177.5 | 26.9 | 142.8 | 125.1 | 17.7 | 108.1 | 69.3 | 38.8 |
| Dividends | 101.6 | 94.3 | 7.3 | 121.2 | 108.3 | 12.9 | 203.9 | 124.0 | 79.9 | 278.8 | 190.0 | 88.8 |
| Bank Overdrafts | 29.2 | 14.7 | 14.5 | 25.2 | 13.9 | 11.3 | 40.5 | 17.1 | 23.4 | 13.4 | 0.3 | 13.1 |
| Instalments of borrowings and hire purchase | 9.1 | - | 9.1 | - | - | - | - | - | - | - | - | - |
| liabilities repayable within one year | 352.3 | 345.0 | 7.3 | 599.7 | 555.0 | 44.7 | 414.3 | 356.0 | 58.2 | 417.5 | 375.2 | 42.4 |
| Group Companies advances and debts currently payable | 282.1 | - | 282.1 | 171.8 | - | 171.8 | 520.9 | - | 520.9 | 2 225.1 | 1 258.8 | 966.3 |
| Other Items | 46.6 | - | 46.6 | 45.2 | 16.9 | 28.3 | 33.5 | 15.1 | 18.4 | 58.8 | 19.8 | 38.9 |
| Total Current Liabilities | 3 841.4 | 2 823.5 | 1 017.9 | 4 167.2 | 3 161.6 | 1 005.5 | 4 357.7 | 2 820.7 | 1 537.0 | 5 896.1 | 3 756.3 | 2 139.9 |
| Total Net Current Assets | (169.2) | (138.9) | (30.2) | (904.7) | (996.7) | 92.1 | (470.3) | (575.1) | 104.7 | (1 201.5) | (1 303.5) | 102.1 |
| 6 Unamortised Costs | | | | | | | | | | | | |
| Pre-operational training and development | 3.3 | - | 3.3 | 6.7 | - | 6.7 | 7.6 | - | 7.6 | 8.8 | - | 8.8 |
| Other Items | 1.4 | - | 1.4 | 0.6 | - | 0.6 | - | - | - | - | - | - |
| 7 Other Assets | | | | | | | | | | | | |
| | 528.8 | 497.5 | 31.3 | 428.5 | 397.2 | 31.3 | 338.6 | 320.9 | 17.7 | 39.8 | 18.7 | 21.1 |
| TOTAL ASSETS | 7 883.0 | 7 217.9 | 665.1 | 8 253.1 | 7 276.5 | 976.6 | 9 709.5 | 8 479.3 | 1 230.3 | 10 864.0 | 9 249.2 | 1 614.8 |
| FINANCED BY: | | | | | | | | | | | | |
| 8 Shareholders' Funds | | | | | | | | | | | | |
| Share Capital | 417.7 | 240.1 | 177.6 | 430.2 | 250.6 | 179.6 | 444.6 | 259.7 | 184.9 | 563.7 | 351.4 | 212.2 |
| Share Premium account | 487.1 | 470.8 | 16.4 | 579.3 | 565.0 | 14.4 | 670.5 | 650.1 | 20.5 | 786.4 | 763.9 | 22.5 |
| Reserves: Capital | 4.1 | - | 4.1 | 4.6 | - | 4.6 | 3.1 | - | 3.1 | 1.9 | - | 1.9 |
| Self Insurance | - | - | - | - | - | - | - | - | - | - | - | - |
| Revenue | 1 524.1 | 1 413.4 | 110.8 | 2 000.4 | 1 759.5 | 240.8 | 2 213.6 | 2 001.2 | 212.4 | 1 951.2 | 1 643.8 | 307.5 |
| Other | 720.3 | 682.6 | 37.7 | 667.2 | 634.6 | 32.6 | 592.2 | 560.1 | 32.1 | 327.3 | 290.1 | 37.2 |
| 9 Borrowing etc. (Repayable more than one year ahead) | | | | | | | | | | | | |
| Advances from other Group Companies | 39.7 | - | 39.7 | 9.4 | - | 9.4 | 5.5 | - | 5.5 | 179.3 | 140.2 | 39.1 |
| Bank Loans | 787.3 | 778.7 | 8.7 | 633.7 | 583.8 | 50.0 | 902.8 | 742.0 | 160.8 | 1 055.4 | 792.4 | 263.0 |
| Other Loans | 1 111.7 | 1 055.9 | 55.8 | 739.7 | 720.0 | 19.7 | 677.5 | 631.9 | 45.6 | 819.1 | 805.2 | 13.9 |
| Hire Purchase Liabilities | 2 456.9 | 2 402.6 | 54.3 | 2 715.3 | 2 533.3 | 182.0 | 3 680.8 | 3 443.8 | 237.0 | 4 657.0 | 4 303.1 | 353.8 |
| 10 Deferred Liabilities | | | | | | | | | | | | |
| Taxation | 59.1 | - | 59.1 | 88.5 | - | 88.5 | 103.2 | - | 103.2 | 122.0 | - | 122.0 |
| Other | 274.9 | 173.8 | 101.2 | 384.7 | 229.6 | 155.1 | 415.7 | 190.5 | 225.2 | 400.9 | 159.1 | 241.7 |
| TOTAL LIABILITIES | 7 883.0 | 7 217.9 | 665.1 | 8 253.1 | 7 276.5 | 976.6 | 9 709.5 | 8 479.3 | 1 230.3 | 10 864.0 | 9 249.2 | 1 614.8 |

(a) British Airways consolidated

(b) Virgin Atlantic Airways' financial report covers a 10 month period

(c) KLM uk's (formerly Air UK) financial report covers a 15 month period

(d) Caledonian Airways' financial report covers a 15 month period

(e) Air UK Leisure and Leisure International Airways operated as a single company after October 1997.

(f) Airline Management Ltd, ceased operations November 1998

(g) British Midland Airways includes British Midland Commuter results

(h) JMC Airlines financial report covers a 14 month period

To enable comparisons with the financial data, traffic statistics for the two companies have been merged.

| | 1999 | | |
|---|-----------|------------------------|-----------------------------|
| | Total | British Airways (a) | Other UK Airlines (g)(h) |
| ASSETS EMPLOYED: | | | |
| <u>1 Operating Equipment and Property</u> | | | |
| Aircraft fleet (including spares) | 13 282.4 | 11 250.9 | 2 031.4 |
| Less: amortisation and depreciation | 4 064.0 | 3 401.0 | 663.0 |
| Aircraft fleet after depreciation | 9 218.3 | 7 849.9 | 1 368.4 |
| Property and other equipment | 2 651.7 | 2 218.9 | 432.8 |
| Less: amortisation and depreciation | 784.8 | 561.5 | 223.3 |
| Property after depreciation | 1 866.9 | 1 657.4 | 209.5 |
| Payments on account of aircraft under construction | 606.7 | 492.2 | 114.5 |
| <u>2 Interests in Group Companies</u> | | | |
| Shares | 1 353.7 | 1 343.6 | 10.2 |
| Advances and debts not currently receivable | 46.9 | 46.9 | - |
| <u>3 Trade Investments</u> | | | |
| Shares | 32.0 | 31.4 | 0.7 |
| Advances and debts not currently receivable | 17.9 | 2.5 | 15.4 |
| <u>4 Current Assets</u> | | | |
| Stocks and work in progress | 139.6 | 51.3 | 88.3 |
| Debtors and prepayments | 1 733.6 | 1 153.1 | 580.5 |
| Short term loans and deposits | 979.6 | 968.7 | 10.9 |
| Bank Balance and cash | 467.5 | 23.3 | 444.3 |
| Group Companies advances and debts currently receivable | 1 694.5 | 128.5 | 1 566.0 |
| Other Items | 24.6 | - | 24.6 |
| <u>Total Current Assets</u> | 5 039.5 | 2 324.9 | 2 714.5 |
| <u>5 Less Current Liabilities</u> | | | |
| Creditors and accruals | 2 246.2 | 1 416.4 | 829.8 |
| Traffic revenue received in advance | 945.8 | 697.4 | 248.4 |
| Taxation | 107.4 | 53.4 | 54.0 |
| Dividends | 212.5 | 138.4 | 74.1 |
| Bank Overdrafts | 19.3 | 0.1 | 19.3 |
| Instalments of borrowings and hire purchase liabilities repayable within one year | 575.3 | 521.8 | 53.5 |
| Group Companies advances and debts currently payable | 2 234.9 | 1 041.9 | 1 193.0 |
| Other Items | 114.0 | 28.0 | 86.0 |
| <u>Total Current Liabilities</u> | 6 460.8 | 3 897.5 | 2 563.3 |
| <u>Total Net Current Assets</u> | (1 421.3) | (1 572.5) | 151.2 |
| <u>6 Unamortised Costs</u> | | | |
| Pre-operational training and development | - | - | - |
| Other Items | - | - | - |
| <u>7 Other Assets</u> | | | |
| | 45.8 | 27.4 | 18.4 |
| <u>TOTAL ASSETS</u> | 11 767.3 | 9 878.7 | 1 888.6 |
| FINANCED BY: | | | |
| <u>8 Shareholders' Funds</u> | | | |
| Share Capital | 618.4 | 353.4 | 265.0 |
| Share Premium account | 829.3 | 785.0 | 44.4 |
| Reserves: Capital | 1.5 | - | 1.5 |
| Self Insurance | - | - | - |
| Revenue | 2 088.0 | 1 652.7 | 435.3 |
| Other | 291.5 | 284.8 | 6.7 |
| <u>9 Borrowing etc. (Repayable more than one year ahead)</u> | | | |
| Advances from other Group Companies | 299.6 | 299.6 | - |
| Bank Loans | 1 004.6 | 748.0 | 256.6 |
| Other Loans | 1 564.6 | 1 490.9 | 73.7 |
| Hire Purchase Liabilities | 4 486.7 | 4 060.3 | 426.4 |
| <u>10 Deferred Liabilities</u> | | | |
| Taxation | 134.3 | - | 134.3 |
| Other | 448.9 | 204.1 | 244.8 |
| <u>TOTAL LIABILITIES</u> | 11 767.3 | 9 878.7 | 1 888.6 |