

	1993			1994		
	Total	British Airways (a)	Other UK Airlines (b)	Total	British Airways (a)	Other UK Airlines
ASSETS EMPLOYED:						
<u>1 Operating Equipment and Property</u>						
Aircraft fleet (including spares)	6 487.2	5 809.0	678.2	7 738.7	7 084.4	654.2
Less: amortisation and depreciation	2 211.0	2 002.4	208.6	2 543.1	2 306.0	237.1
Aircraft fleet after depreciation	4 276.2	3 806.6	469.6	5 195.5	4 778.4	417.1
Property and other equipment	1 496.0	1 324.0	172.0	1 735.2	1 552.8	182.4
Less: amortisation and depreciation	722.2	652.4	69.8	623.9	545.1	78.8
Property after depreciation	774.3	671.6	102.6	1 111.7	1 007.7	104.0
Payments on account of aircraft under construction	169.6	169.2	0.4	416.7	376.9	39.9
<u>2 Interests in Group Companies</u>						
Shares	0.6	-	0.6	0.6	-	0.6
Advances and debts not currently receivable	7.6	-	7.6	7.2	-	7.2
<u>3 Trade Investments</u>						
Shares	25.3	25.3	-	26.8	26.8	-
Advances and debts not currently receivable	2.2	2.2	-	2.7	2.3	0.3
<u>4 Current Assets</u>						
Stocks and work in progress	93.0	48.4	44.6	114.2	69.9	44.4
Debtors and prepayments	1 370.3	1 083.5	286.8	1 447.6	1 181.8	265.8
Short term loans and deposits	1 201.4	1 193.7	7.7	1 099.3	1 099.2	0.2
Bank Balance and cash	197.3	31.7	165.6	171.2	64.4	106.8
Group Companies advances and debts currently receivable	230.6	-	230.6	279.6	-	279.6
Other Items	5.1	-	5.1	39.4	-	39.4
<u>Total Current Assets</u>	3 097.8	2 357.3	740.5	3 151.4	2 415.3	736.1
<u>5 Less Current Liabilities</u>						
Creditors and accruals	1 416.3	1 001.1	415.1	1 663.2	1 227.7	435.5
Traffic revenue received in advance	688.0	617.7	70.3	675.6	604.2	71.4
Taxation	34.9	9.8	25.1	90.7	80.6	10.1
Dividends	78.3	75.6	2.7	88.8	85.1	3.8
Bank Overdrafts	11.7	0.1	11.6	48.1	24.7	23.4
Instalments of borrowings and hire purchase liabilities repayable within one year	1.3	-	1.3	6.4	-	6.4
Group Companies advances and debts currently payable	214.1	199.8	14.3	315.9	293.0	22.9
Other Items	194.1	-	194.1	180.2	-	180.2
Other Items	81.6	22.9	58.7	37.8	3.5	34.3
<u>Total Current Liabilities</u>	2 720.3	1 926.9	793.4	3 093.3	2 318.8	774.5
<u>Total Net Current Assets</u>	377.5	430.3	(52.9)	24.5	96.5	(72.1)
<u>6 Unamortised Costs</u>						
Pre- operational training and development	4.3	-	4.3	2.7	-	2.7
Other Items	3.2	-	3.2	2.5	-	2.5
<u>7 Other Assets</u>						
<u>TOTAL ASSETS</u>	561.7	547.9	13.7	462.6	441.9	20.7
<u>TOTAL ASSETS</u>	6 202.3	5 653.1	549.2	7 253.6	6 730.5	523.1
FINANCED BY:						
<u>8 Shareholders' Funds</u>						
Share Capital	365.8	238.5	127.3	395.9	238.9	156.9
Share Premium account	462.4	457.4	5.0	465.7	460.5	5.2
Reserves: Capital	5.9	-	5.9	4.5	-	4.5
Self Insurance	-	-	-	(4.2)	-	(4.2)
Revenue	1 281.3	1 157.3	124.0	1 086.0	1 029.9	56.0
Other	290.3	290.1	0.1	715.0	675.9	39.1

Total	1995		Total	1996		Total	1997	
	British Airways (a)	Other UK Airlines (c)		British Airways (a)	Other UK Airlines		British Airways (a)	Other UK Airlines (d)(e)
8 288.2	7 505.2	782.9	9 220.0	8 304.5	915.6	10 851.8	9 610.8	1 241.0
2 897.1	2 563.1	334.0	3 162.3	2 817.6	344.8	3 585.9	3 147.9	438.0
5 391.1	4 942.1	448.9	6 057.7	5 486.9	570.8	7 265.8	6 462.9	802.9
1 908.0	1 702.4	205.6	2 173.9	1 907.7	266.2	2 344.8	2 036.3	308.6
695.9	602.9	93.0	783.6	656.9	126.7	749.7	596.0	153.7
1 212.5	1 099.5	113.0	1 390.3	1 250.8	139.5	1 595.1	1 440.2	154.9
861.3	783.8	77.5	907.3	850.7	56.6	825.5	763.2	62.4
0.7	-	0.7	7.1	-	7.1	6.9	-	6.9
46.5	-	18.8	61.4	-	61.4	63.0	-	63.0
31.2	31.2	-	285.0	285.0	-	65.4	64.9	0.5
15.4	2.7	0.4	13.0	2.4	10.6	11.8	2.3	9.5
153.7	104.3	49.4	130.7	77.7	53.0	129.3	75.1	54.2
1 698.8	1 374.0	324.8	1 775.5	1 411.9	363.7	1 838.4	1 432.2	406.2
1 160.3	1 158.4	1.9	600.5	598.0	2.5	706.0	688.7	17.2
322.3	47.8	274.4	304.1	76.2	227.9	371.2	49.6	321.6
321.6	-	321.6	424.8	1.1	423.7	819.0	-	819.0
15.5	-	15.5	26.8	-	26.8	23.5	-	23.5
3 672.2	2 684.6	987.7	3 262.5	2 164.9	1 097.6	3 887.4	2 245.6	1 641.7
2 036.1	1 502.9	533.2	2 094.0	1 499.6	594.3	2 180.0	1 512.1	667.9
761.9	665.4	96.5	905.8	790.4	115.4	821.9	671.3	150.6
215.2	193.7	21.5	204.3	177.5	26.9	142.8	125.1	17.7
101.6	94.3	7.3	121.2	108.3	12.9	203.9	124.0	79.9
29.2	14.7	14.5	25.2	13.9	11.3	40.5	17.1	23.4
9.1	-	9.1	-	-	-	-	-	-
352.3	345.0	7.3	599.7	555.0	44.7	414.3	356.0	58.2
282.1	-	282.1	171.8	-	171.8	520.9	-	520.9
46.6	-	46.6	45.2	16.9	28.3	33.5	15.1	18.4
3 841.4	2 823.5	1 017.9	4 167.2	3 161.6	1 005.5	4 357.7	2 820.7	1 537.0
(169.2)	(138.9)	(30.2)	(904.7)	(996.7)	92.1	(470.3)	(575.1)	104.7
3.3	-	3.3	6.7	-	6.7	7.6	-	7.6
1.4	-	1.4	0.6	-	0.6	-	-	-
528.8	497.5	31.3	428.5	397.2	31.3	338.6	320.9	17.7
7 883.0	7 217.9	665.1	8 253.1	7 276.5	976.6	9 709.5	8 479.3	1 230.3
417.7	240.1	177.6	430.2	250.6	179.6	444.6	259.7	184.9
487.1	470.8	16.4	579.3	565.0	14.4	670.5	650.1	20.5
4.1	-	4.1	4.6	-	4.6	3.1	-	3.1
-	-	-	-	-	-	-	-	-
1 524.1	1 413.4	110.8	2 000.4	1 759.5	240.8	2 213.6	2 001.2	212.4
720.3	682.6	37.7	667.2	634.6	32.6	592.2	560.1	32.1

	1998			1999		
	Total	British Airways	Other UK Airlines	Total	British Airways	Other UK Airlines
		(a)	(g)(h)		(a)	(h)(i)
ASSETS EMPLOYED:						
<u>1 Operating Equipment and Property</u>						
Aircraft fleet (including spares)	12 493.0	10 755.9	1 737.1	13 282.4	11 250.9	2 031.4
Less: amortisation and depreciation	3 927.0	3 354.4	572.6	4 064.0	3 401.0	663.0
Aircraft fleet after depreciation	8 566.0	7 401.5	1 164.5	9 218.3	7 849.9	1 368.4
Property and other equipment	2 382.1	2 011.0	371.1	2 651.7	2 218.9	432.8
Less: amortisation and depreciation	695.5	504.2	191.3	784.8	561.5	223.3
Property after depreciation	1 686.6	1 506.8	179.8	1 866.9	1 657.4	209.5
Payments on account of aircraft under construction	768.5	706.4	62.0	606.7	492.2	114.5
<u>2 Interests in Group Companies</u>						
Shares	898.3	888.3	10.0	1 353.7	1 343.6	10.2
Advances and debts not currently receivable	63.0	-	63.0	46.9	46.9	-
<u>3 Trade Investments</u>						
Shares	28.7	28.7	-	32.0	31.4	0.7
Advances and debts not currently receivable	5.6	2.3	3.4	17.9	2.5	15.4
<u>4 Current Assets</u>						
Stocks and work in progress	135.3	61.8	73.5	139.6	51.3	88.3
Debtors and prepayments	1 672.9	1 153.8	519.2	1 733.6	1 153.1	580.5
Short term loans and deposits	1 020.0	987.5	32.6	979.6	968.7	10.9
Bank Balance and cash	414.3	27.3	386.9	467.5	23.3	444.3
Group Companies advances and debts currently receivable	1 437.0	222.3	1 214.7	1 694.5	128.5	1 566.0
Other Items	15.1	-	15.1	24.6	-	24.6
<u>Total Current Assets</u>	4 694.7	2 452.7	2 241.9	5 039.5	2 324.9	2 714.5
<u>5 Less Current Liabilities</u>						
Creditors and accruals	2 009.2	1 226.8	782.4	2 246.2	1 416.4	829.8
Traffic revenue received in advance	785.2	616.1	169.2	945.8	697.4	248.4
Taxation	108.1	69.3	38.8	107.4	53.4	54.0
Dividends	278.8	190.0	88.8	212.5	138.4	74.1
Bank Overdrafts	13.4	0.3	13.1	19.3	0.1	19.3
Instalments of borrowings and hire purchase liabilities repayable within one year	417.5	375.2	42.4	575.3	521.8	53.5
Group Companies advances and debts currently payable	2 225.1	1 258.8	966.3	2 234.9	1 041.9	1 193.0
Other Items	58.8	19.8	38.9	114.0	28.0	86.0
<u>Total Current Liabilities</u>	5 896.1	3 756.3	2 139.9	6 460.8	3 897.5	2 563.3
<u>Total Net Current Assets</u>	(1 201.5)	(1 303.5)	102.1	(1 421.3)	(1 572.5)	151.2
<u>6 Unamortised Costs</u>						
Pre- operational training and development	8.8	-	8.8	-	-	-
Other Items	-	-	-	-	-	-
<u>7 Other Assets</u>						
	39.8	18.7	21.1	45.8	27.4	18.4
<u>TOTAL ASSETS</u>	10 864.0	9 249.2	1 614.8	11 767.3	9 878.7	1 888.6
FINANCED BY:						
<u>8 Shareholders' Funds</u>						
Share Capital	563.7	351.4	212.2	618.4	353.4	265.0
Share Premium account	786.4	763.9	22.5	829.3	785.0	44.4
Reserves: Capital	1.9	-	1.9	1.5	-	1.5
Self Insurance	-	-	-	-	-	-
Revenue	1 951.2	1 643.8	307.5	2 088.0	1 652.7	435.3
Other	327.3	290.1	37.2	291.5	284.8	6.7